

APPENDIX 1



SOUTH GLOUCESTERSHIRE PARTNERSHIP DRAFT ANNUAL REPORT 2017/2018

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1 Introduction

The South Gloucestershire Partnership (SGP) was formed in 2002 to develop the first Community Strategy which was published in March 2003. The statutory requirement to have a local strategic partnership was repealed in 2011 but South Gloucestershire partners remain strongly committed to making sure the area is a **“A great place to live and work”** and they continue to work together through the partnership structure of the South Gloucestershire Board and two thematic partnerships – Health and Wellbeing Partnership Board (now a sub-committee of the council) and the Safer and Stronger Communities Strategic Partnership.

The Sustainable Community Strategy reviewed in February 2016 states the shared values of the partnership which are to -

- find simple and effective ways of working together that improve efficiency, make the most of resources and ensure value for money
- Ensure social, economic and environment well-being is embedded in all decisions
- promote a greater understanding and mutual respect between different sectors and sections of the community; empower all people to participate and become involved in decisions which affect the area
- ensure natural resources are used wisely, become carbon neutral, prevent pollution and waste and conserve and enhance the environment for future generations

2 Objectives

The South Gloucestershire Framework (Terms of Reference), approved in 2012, amended in 2017, set out the purpose, aims and objectives and membership.

At the 4 July 2017 meeting, Cllr Matthew Riddle was elected Chair of the Partnership; Helen Black was elected Vice Chair.

At the same meeting, the decision was made to dissolve the Economy and Skills Partnership, integrating its work into the South Gloucestershire Partnership in order to streamline certain areas of work.

The South Gloucestershire Partnership Board’s objectives were updated in July 2017. They are

- to develop the long-term strategic vision for the area.
- to act as a high-level strategic governance mechanism, bringing key decision makers together to work to deliver the vision for the area.
- to act as ambassadors for the area, lobbying other tiers of government for the necessary resources to deliver sustainable growth.
- to influence policy and policy changes.
- to keep abreast of and influence the work of the West of England Local Enterprise Partnership, and West of England Combined Authority.
- to monitor and direct the activities of the strategic partnership bodies agreed by the Partnership at its meeting on 12th July 2012 as set out above.

The Terms of reference are reviewed annually along with the Risk Register.

The Partnership Framework, describing its operation in more detail, is attached at Appendix 2.

3 Senior Officer Group

The Partnership has a Senior Officer Group, which is responsible for managing the business of the Partnership and providing oversight and guidance on behalf of, and as directed by the Partnership. This Group meets on a bi-monthly basis.

During 2017/18 meetings were held on 15 May 2017, 19 July 2017, 20 September 2017, 13 December 2017 and 20 March 2018.

4 Achievements

In the 2017/18 municipal year the Partnership's regular meetings took place on the following dates: 11 April 2017, 04 July 2017, 20 October 2017 and 19 January 2018. Agenda papers for each of these meetings, showing the business covered can be accessed here <http://modern.gov/ieListMeetings.aspx?CId=180&Year=0>.

Discussions took place on:

- **The Children, Young People and Families Partnership:** briefing on the transformation of the Trust Board and placement as delivery arm of the Health and Wellbeing Board.
- **Joint Transport Plan and Joint Spatial Plan Consultation:** presentation and discussion on progress and feedback from the consultation.
- **Oldbury Power Station:** discussion on the role of the council and that of other interested parties. The potential opportunities and challenges for South Gloucestershire Council.
- **Climate Change Strategy 2017 – 2022:** discussion on the new approach for the Climate Change Strategy and the timetable for consultation. This was later followed by a discussion on a **new Draft Climate Change Strategy 2018 – 2023** and the emerging five key priorities.
- **Go Green Project:** introduction to the initiative delivered by Low Carbon South West, supporting businesses to prove their green credentials to their employees, clients and customers via a step by step approach.
- **Health and Wellbeing Strategy:** presentation on the draft South Gloucestershire Health and Wellbeing Strategy 2017 – 2021. This was later followed by a discussion on the **revised Joint Health and Wellbeing Strategy** approved November 2017.
- **South Gloucestershire Challenge:** progress on the Challenge and launch of 'Involve South Gloucestershire'.
- **Director of Public Health's Annual Report:** presentation on the report of the Director of Public Health and discussion on the reported priorities for the next two years.
- **Building Better Opportunities:** presentation on the West of England Works Project which aimed to help unemployed and economically inactive people in the West of England find employment.
- **Local Schools Standards Board:** discussion on the report on the legacy of the Education Partnership and aims and objectives of the new Schools Improvement Partnership Board.

- **Child Poverty Action Plan:** presentation that updated partners on the Action Plan which aimed to tackle the drivers of child poverty through a co-ordinated approach across South Gloucestershire and its partners.
- **Avon and Somerset Police and Crime Commissioner's Plan:** an outline of recent and planned actions by the office of the Police and Crime Commissioner.
- **Compact Annual Report:** introduction of the new Chair of the South Gloucestershire Compact including an update on actions so far and plans for the future.

Each meeting received **briefings** on **Strategic Economic Development, Economy and Skills** and **Education** as standing items.

5 Performance 2017/18

Progress against the Sustainable Community Strategy is informed by a suite of quality of life indicators which monitor those things that make an area a good place to live. The 2018 Quality of Life report, attached at Appendix 3, measures and communicates important facts about South Gloucestershire and aims to demonstrate whether quality of life is better, worse or staying the same.

The majority of indicators have been monitored for several years making it possible to track change over time. The 2018 report shows that there has been steady performance in most areas.

Indicators that have seen a marked shift are:

- **Number of Affordable Homes delivered** – In 2017/18 368 Affordable Homes were delivered in South Gloucestershire, which is the area's highest ever number.
- **Ratio of average house price to average earnings** - In December 2017, the average price paid for a residential property in South Gloucestershire was £260,000. This is an increase of 6.1% on the figure for December 2016 (£245,000). The average house price in the South West in December 2017 was £242,500 and in England it was £234,000.

In South Gloucestershire the average house price is 8.6 times the average pay (£30,236). This is higher than the national average but lower when compared with the South West. This broadly suggests that housing is more affordable in South Gloucestershire than the South West average but slightly less affordable than the average for England.

- **Number of homeless households accepted by the Council** – 147 households were accepted as homeless in 2017/18. This compares to 157 households in 2016/17. This is in the context of an increase in the numbers coming forward for housing advice by 6%.
- **Households in temporary accommodation** – By the end of the financial year in 2018, there were 82 households in temporary accommodation, which is an increase on the previous year (68). This increase however, would have been larger had the number of duties accepted not been reduced, including through preventing homelessness. This figure is also kept high due to the barriers that some households face in being considered by landlords for move-on accommodation.
- **Bus patronage** - In 2017/18, just over 9.5 million journeys were made by bus. This is a 3.5% decrease on the previous year, where just under 9.9 million

journeys were made by bus. This decrease is as a result of a number of factors, including a particularly harsh winter, which resulted in two days loss of service (est. 50,000 journeys) and would have deterred people from traveling, particularly elderly and vulnerable bus users (concessionary travel decreased by 6.9% over the same period).

- **Number of people killed or injured on roads in South Gloucestershire** - In 2017, the number of people killed or seriously injured on roads within South Gloucestershire was 42 (made up of 8 fatalities and 34 serious injuries), which is a decrease on the previous year (48) and the second lowest since the Council became a unitary authority in 1996.
The total number of road casualties (i.e. people slightly injured, as well as those killed or seriously injured) was 447, which is a significant 22% decrease on the 2016 figure of 571.
- **CO2 emissions in South Gloucestershire** - Each year the Department of Business, Energy and Industrial Strategy provides a breakdown of CO2 emissions by local authority area. In 2016 (the most recently available data), emissions totalled 1,231.6 kt which is 41% lower than in 1990. The target for 2020 has therefore been exceeded and progress towards the 2025 target of reducing CO2 emissions by 50% on 1990 levels is being made.
- **Quantity of household waste collected and method of disposal** - In 2017/18, 115,981 tonnes of waste was produced by households in South Gloucestershire, which is a 2.5% decrease when compared to the previous year.
- **Proportion of working age population in employment** - In the year from April 2017 to March 2018 78.8% of South Gloucestershire's 16-64 year olds were in employment. This is a slight decline on the figure from the previous year (80.1%) but remains above both the national and regional averages (75.2% and 78.1% respectively).
- **Average annual earnings** - In 2017, the average annual earnings for a full time worker living in South Gloucestershire was £30,236; representing a 1.7% increase on the 2016 figure (£29,739).
- **Qualifications of working age residents** - In 2017
 - two fifths (40.8%) of people aged 16-64 living in South Gloucestershire were educated to NVQ Level 4 or above (HND, Degree and Higher Degree level qualifications or equivalent). This is an increase of 3.7 percentage points on the 2016 figure. The South Gloucestershire figure is below that for the West of England (47.8%) but now rises slightly above the national average (38.3%).
 - Just under two thirds (62.8%) of the working age population in South Gloucestershire are educated to NVQ level 3 (2 or more A levels, advanced GNVQ or NVQ level 3). Again this is above the national average at 57.1% and an increase on the figure from 2016 (59.1%).
 - In South Gloucestershire, there are approximately 5,700 16-64 year olds with no qualifications. This is a decrease of 1% on the 2016 figure (4.3% to 3.3%) and is considerably lower than the national average in 2017 (7.6%).
- **Attainment 8 score of children at the end of their secondary education** - In 2017, the Attainment 8 score for pupils in South Gloucestershire was 43.7 and the national figure was 44.6 (all schools).
- **Proportion of children achieving the expected level in English and mathematics at the end of their primary education** - In 2017, 60% of pupils in South Gloucestershire achieved the expected level at the end of their primary education (key stage 2), which is slightly lower than the national figure of 61%.

- **Proportion of 16 -17 year olds in education and training** - The proportion of 16 and 17 year olds in education and training has continued to improve, reflecting a two percentage point improvement from 2016. At the last reporting point the proportion of 16 and 17 year olds in education and training was 94.5%, which is three percentage points above the national figure.
- **Growth in business rate income** - In 2017/18, £157.599m Gross Rates was payable by ratepayers, a 3% increase on the total Business Rates payable in the previous year.
- **Recorded crime rate in South Gloucestershire** - In 2017/18 the total rate of recorded crime in South Gloucestershire was 61.2 crimes per 1,000 residents, which represents 16,945 crimes across the year. This is an increase of 4.3% (696 offences) compared to 2016/17, but an increase in offending levels is a trend which has been seen at a regional and national level. The level of crime in the South West increased by 8.4% in the past 12 months and the level of crime in England & Wales increased by 12.9% over the same time period.

Looking at our rate of crime per 1,000 population compared to other areas, our rate of 61.2 per 1,000 is still lower than the rate of 81.6 per 1,000 in Avon and Somerset, 66.6 per 1,000 in the South West region and 83.4 per 1,000 across England & Wales.

It is likely that changes in recording practice have had an impact on these figures, however it seems likely that in South Gloucestershire, as with the rest of the country, offending has increased in real terms.

- **Percentage of residents who agree the police and other public agencies are successfully dealing with anti-social behaviour and crime in their area** - In February 2018, 43% agreed that the police and other public agencies are successfully dealing with anti-social behaviour and crime in their local area, which is an increase of 10% from the previous year and the highest level of agreement in the last four years.
- **Percentage of land and highways with unacceptable levels of litter, detritus, graffiti and fly posting** – In 2017/18 8.6% of land and highways in South Gloucestershire were deemed to have unacceptable levels of litter, which represents an increase on the level recorded the previous year (5.2%). In the last monitoring year, a higher proportion of inspections were undertaken on main roads than in previous years which is likely to have inflated the reported figure. Main roads tend to have higher levels of litter, due to the volume of traffic and limitations on how regularly they can be cleaned. The land uses with the highest levels of litter were main roads, residential areas with little off street parking, and other highways (e.g. rear access lanes and footpaths). We have collected more litter this year than the previous year with the volume of litter removed increasing from 813 tonnes in 2015 /16 to 921 tonnes in 2017/18. We believe this is most likely because the network we collect from has been increasing.
- **Life expectancy in South Gloucestershire** - Overall there is an upward trend in life expectancy for both males and females in South Gloucestershire. The rolling average of female life expectancy has risen by 1.5 years over the last 10 years, from 83.5 in 2004-06 to 85.0 in 2014-16. Male life expectancy has risen by 2.0 years to 81.3 years over the same period. Life expectancy in South Gloucestershire remains significantly higher than the national average for both males and females.

6 Excerpts from Strategic Partnerships' Annual Reports

6.1 Safer and Stronger Communities Strategic Partnership

An agreed Delivery Plan had laid out the Strategic Partnership's targets for its priority areas in 2017/18, and the Strategic Partnership maintained a rigorous focus on the achievement of these through the year.

Performance results for 2017/18 were considered in July 2017, and outcomes for the first 6 months of the year were circulated in December. Final performance results for 2017/18 are reviewed in the annual report.

All groups funded through the Police and Crime Grant Safety Grant were again required to present their performance and results. These presentations gave the Strategic Partnership the opportunity to explore the impact of the services in a very different way to that provided through performance indicator results. This continues to be a valuable exercise, and one the Strategic Partnership is keen to continue in 2018/19.

During the year the Strategic Partnership was pleased to welcome a representative from the Race Equality Network into its membership, and their contribution as the Strategic Partnership considered the topic of combatting hate crime during the year. As part of this work the Strategic Partnership endorsed a voluntary, community, and social enterprise (VCSE) sector lead programme to improve cohesion and tolerance within local communities.

The agreed Common Minimum Standards for responding to Anti-Social Behaviour were amended by the Strategic Partnership to reflect national changes in powers.

The new Safer and Stronger South Gloucestershire Plan was implemented from 1 April 2017. This combines the Strategic Partnership's longer term objectives with those of the Local Police and Crime Plan into a single strategic document so as to provide greater clarity for partners, and to improve the co-ordination of work to address crime and disorder.

A key benefit of this approach is that it provides opportunity to improve shared knowledge of, and links with, other strategic bodies dealing with aspects of crime and safety (including the Safeguarding Adults Board and the Local Safeguarding Children Board and the Health and Wellbeing Board) so as to deliver better outcomes for residents. To facilitate this work the Strategic Partnership developed a document laying out Responsibilities for Personal and Community Safety in South Gloucestershire, and reviewed this with the Safeguarding Adults Board; the Local Safeguarding Children Board; and the Health and Wellbeing Board. A process to review topics in turn so as to improve clarity and delivery was also agreed.

In line with the priorities laid out in the Safer and Stronger South Gloucestershire Plan 2018-2021 the Strategic Partnership placed special focus on developing its understanding of hidden crimes. This included reviewing information on Child Sexual Abuse, modern slavery, and the work of the Youth Offending Service. Responding to an acknowledged Risk in its Risk Register ("Strategic Risk 4 – Ineffective setting of priorities and resource allocation triggered by the lack of a robust prioritisation methodology") a new methodology was used for the annual Strategic Assessment of

Crime and Disorder. Titled MoRILE (Management of Risk Assessment in Law Enforcement) this risk management process was used to establish priorities and to prioritise allocation of the Police and Crime Fund.

The Strategic Assessment Working Group was chaired by Robert Walsh of South Gloucestershire Council. The Strategic Partnership was briefed on the MoRILE process through the year, culminating in a workshop on 29th January 2018 where the Strategic Partnership and representative from the Health and Wellbeing Board and the two Safeguarding Boards developed priorities for 2018/19 from the results of the Assessment of Crime and Disorder.

Keen to reflect on its own effectiveness and to improve this, the Strategic Partnership carried out a self-assessment using the Partnership Maturity model, and agreed an Action Plan to be implemented in response to this.

6.2 Health and Wellbeing Board

Joint Strategic Needs Assessment (JSNA)

The production of a JSNA is a statutory requirement of the Health & Wellbeing Board in accordance with the Health & Social Care Act 2012 and it is a joint responsibility of the Local Authority and Clinical Commissioning Group (CCG). The JSNA provides a comprehensive picture of the current and future health and wellbeing of the local population.

Historically, the South Gloucestershire JSNA has been published on a three yearly cycle (2010, 2013 and 2016), however, since March 2016 there has been a rolling programme of updates in order to better align the local authority's and CCG's commissioning cycles and priorities.

In April 2018 the Board had a development session on the JSNA, the aim of which was to provide the Board with an update on the review of the JSNA process and engage members in steering its development.

Joint Health and Wellbeing Strategy (JHWS)

The production of a JHWS is a statutory requirement upon the Board in accordance with the Health & Social Care Act 2012. The purpose of the JHWS is to provide the future strategic vision for health and wellbeing in South Gloucestershire, setting out key strategic priorities for action and clear outcomes as identified in the JSNA.

The development of a new JHWS for 2017-21 was a key activity for the Board during 2017 and it was approved by the Board in November 2017.

Pharmaceutical Needs Assessment

Production of a Pharmaceutical Needs Assessment (PNA) is a statutory duty that transferred to local authorities under the Health and Social Care Act 2012 and is a responsibility of health & wellbeing boards. PNAs cover a period of three years.

In January 2018 the Board received a report to approve the South Gloucestershire PNA.

Better Care Fund

The Better Care Fund was established from 1 April 2015 under a Section 75 Partnership Agreement between South Gloucestershire Council and South Gloucestershire Clinical Commissioning Group. The Partnership Agreement sets out the governance arrangements and Better Care Fund Plan schemes.

The South Gloucestershire Better Care Fund plan outlines the vision for health and social care in South Gloucestershire to 2019, noting that at its heart the vision is to create an integrated system that has the individual at the centre, who is empowered to remain independent and well for as long as possible; and is based on the conclusions from the JSNA and the JHWS.

In September 2017 the Board received the draft 'Integration and Better Care Fund Narrative Plan Template 2017/19' for approval.

Going forward, Better Care arrangements across Bristol, North Somerset and South Gloucestershire are being reviewed in 2018-19 with a suggestion for a Bristol, North Somerset and South Gloucestershire (BNSSG) overview of those parts of Better Care Fund Plans where there is commonality. Any proposed changes will require consultation with health and wellbeing boards.

Children, Young People and Families Partnership

The Health & Wellbeing Board has established a Children, Young People and Families Partnership to work on key priorities for children, young people and families in South Gloucestershire. These include reducing child poverty, supporting children to have the best start, early help, improving outcomes for children and young people with special educational needs and/or disability, improving mental health and wellbeing for all and closing achievement gaps in education.

Safeguarding System

One of the Board's functions is to maintain an overview and receive annual reports on the safeguarding systems for children and young people, and vulnerable adults. Each year the Board receives the Annual Reports and Business Plans of the South Gloucestershire Safeguarding Adults Board and the Safeguarding Children Board which provides members with oversight of the Safeguarding Boards' work and is an opportunity to ask questions.

In September 2017 the Board received the Safeguarding Boards' Business Plans and Priorities for 2017-18.

In November 2017 the Board received the Safeguarding Boards' Annual Reports for 2016-17 and their six month Business Plan updates.

Prevention and Self-Care

In November 2017, the Board had a development session on the recent changes in health and care at a BNSSG level. The session enabled the Board to form a collective understanding of the importance of prevention and self-care. It was agreed that each Board member would take forward the Prevention Strategy core principles with the groups/projects they were involved with, and a follow-up report would be submitted to the Board in 2018 for formal consideration.

7 Benefits of Partnership Working

The following partners have expressed the benefits to their organisation of working in partnership during the year:

“In April 2018 South Gloucestershire CCG merged with CCGs in Bristol and North Somerset to form Bristol, North Somerset and South Gloucestershire Clinical Commissioning Group. In its shadow year 17/18, the CCG drew up and consulted with staff on an organisational structure for the new CCG. The high importance of an ongoing strategic partnership in each of the constituent Local Authority areas was recognised, and this resulted in the creation of Area Director posts in each area, supported by a small team focused on maintaining and developing local commissioning and provider partnerships which will continue to make progress with local priorities, including integrated working across health and social care in local communities. In South Gloucestershire this team is now in place, and is co-located with South Gloucestershire Council at its Badminton Road headquarters.”

Bristol, North Somerset and South Gloucestershire Clinical Commissioning Group

“SGS considers itself integral to the economic and social wellbeing of each community we serve. In South Gloucestershire, this manifests itself by providing the largest range of academic and vocational courses at post-16. Our provision for students with Special Educational Needs and Disabilities and /or apprenticeships is one of the largest in the South West. In response to the need for more Specialist provision for students on the Autistic Spectrum, SGS Academy Trust has opened a new Free School in Patchway for 4-19 year olds which commenced in September 2017 in temporary accommodation with the new build being completed in 2019.

Collaborative working with South Gloucestershire Council has enabled a new initiative for SEND students to open in our Stroud Campus in September 2018 focussed on learners studying Catering and Hospitality.

Ofsted Inspected the College again in 2017, reaffirming the 2014 grades which places the College at ‘Good’ overall with ‘Outstanding’ for Leadership and Management, Sport, Art, Performing Art and Business & IT.

Working with the Local Authority maximises the return on investment for both parties. The College represents the best chance for many young people to move into work or onto university, if a school sixth form environment is not suitable for them. As the area grows, the College will respond to the pull of employers wanting suitable and high quality training and the push of young people wishing to follow their own aspirations.

The College actively supports many council initiatives annually including the joint delivery of the Ambitions careers fair and also the College is the main sponsor of the South Gloucestershire Community Awards.”

South Gloucestershire and Stroud College

“Avon Fire and Rescue service has a duty to collaborate with certain partners in line with specific government legislation. It also however has collaboration at the heart of its strategic objectives so that its communities throughout not only south Gloucestershire but the wider geographical area of responsibility is made safer and stronger by enhanced relationships with its partners.

Some of the specific collaboration initiatives have included working with Avon & Somerset Police and South West Ambulance Service Trust SWAST to ensure a more effective response to specific types of medical emergencies via the collapsed behind Closed doors agreement and assistance to the Police with high risk missing persons.

Another important area of collaboration is with its public health and clinical commissioning group partners in the development of a safe and well package which aims to reduce the burden on the NHS and more widely on health in general.”

Avon Fire and Rescue Service

8 Resources

Each member is a resource and provides the Partnership and its work with an invaluable contribution through their time, expertise and knowledge of their sector.

The Council’s Corporate Strategy and Partnerships Team oversee and co-ordinate the work of the Partnership and Senior Officers’ Group.

South Gloucestershire Council’s Democratic Services section undertake the formal committee administrative duties for the Partnership.

9 Looking Forward to 2018/19

The Partnership maintains a Forward Plan, which sets areas of work for 2018/19.

The Partnership is concerned about the implications of BREXIT. This will form part of the Economic Briefings received at each meeting.

The Partnership remains concerned about the impact of continuing reductions in funding for public sector partners whilst balancing this with an increase in demand for some services. For example, Avon Fire and Rescue Service are looking to develop the leadership and strategic vision both locally and nationally to focus on some of the upstream root cause prevention and protection initiatives to reduce flow over the medium to long-term.

Further, this environment of reductions means it will be essential to ensure priorities are aligned and partnership working is both efficient and effective.

Working with the West of England Combined Authority to address needs. For example, the need for more capacity at post-16 in the medium terms as the population, housing and employment grows.

10 Risk Register

Managing risk is an important element of good performance and is written into the Partnership's terms of reference. The 2018/19 Risk Register for the Partnership is attached at Appendix 4.

There are no significant risk changes for 2018/1

