



**SOUTH GLOUCESTERSHIRE PARTNERSHIP  
ANNUAL REPORT  
2020/21**

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## 1. Introduction

This is the Annual Report of the South Gloucestershire Local Strategic Partnership for the period May 2020 to April 2021. The report provides background information; the Partnership's main achievements during 2020/21; highlights of the thematic strategic partnerships (Health and Wellbeing Partnership Board and the Safer and Stronger Strategic Partnership); performance data and a risk assessment for 2021/22.

Due to the Covid-19 pandemic all 2020/21 meetings were held virtually and webcast.

## 2. Background

The South Gloucestershire Partnership (SGP) was formed in 2002 to develop the first statutory Community Strategy which was published in March 2003. Following repeal of the statutory requirement to produce sustainable community strategies and to have a Local Strategic Partnership (LSP), the decision was made locally to retain the area's Strategy and LSP, demonstrating the area's commitment to partnership working and the desire to ensure South Gloucestershire remains a **"A great place to live and work"**.

Partners continue to work together through the partnership structure of the South Gloucestershire Partnership and two thematic partnerships – Health and Wellbeing Partnership Board (now a sub-committee of the council) and the Safer and Stronger Communities Strategic Partnership.

The Sustainable Community Strategy reviewed in February 2016 states the shared values of the partnership which are to -

- find simple and effective ways of working together that improve efficiency, make the most of resources and ensure value for money
- ensure social, economic and environment well-being is embedded in all decisions
- promote a greater understanding and mutual respect between different sectors and sections of the community; empower all people to participate and become involved in decisions which affect the area
- ensure natural resources are used wisely, become carbon neutral, prevent pollution and waste and conserve and enhance the environment for future generations

## 3. Sustainable Community Strategy Refresh

Following the Partnership's decision on 23 October 2020 to refresh the Sustainable Community Strategy a small multi-agency task and finish group was set-up to support its development. The task and finish group, led by the Council's Head of Strategy and Innovation, would provide project management capability and quality assurance.

Partners approved the outline project plan for refresh of the Strategy which would lead to approval of the refreshed Strategy.

## 4. Partnership Framework

The South Gloucestershire Framework (Terms of Reference), approved in 2012, amended in 2018, sets out the purpose, aims and objectives and membership. No changes were made to the Framework in 2020/21.

The Terms of Reference are reviewed regularly along with the Risk Register which is reviewed annually.

## 5. Chief Officers' Group

The Partnership has a Chief Officers' Group, which is responsible for managing the business of the Partnership and providing oversight and guidance on behalf of, and as directed by the Partnership.

During 2020/21 meetings were held on 1 September 2020 and 10 February 2021.

## 6. Work of the South Gloucestershire Partnership 2020/21

In the 2020/21 municipal year the Partnership's regular meetings took place on the following dates: 3 July 2020, 23 October 2020, 22 January 2021 and 23 April 2021.

Agenda papers for each of these meetings, showing the business covered can be accessed here <http://modern.gov/ieListMeetings.aspx?CId=180&Year=0>

Discussions took place on:

- **Council Plan 2020/24** – Partners commented on the draft Council Plan and took the opportunity to report on considerations they were making within their own individual organisations' to meet the challenges of the Covid 19 pandemic and how they would need to change to meet the short, medium and long-term impacts.

In light of the newly approved Council Plan, partners discussed how the Sustainable Community Strategy fits with the Council Plan agreeing that there was a need to revisit the Strategy, if only for a light touch review.

- **Climate Action** – Partners received a joint presentation on the South Gloucestershire Climate Emergency. Partners were also given a presentation on Green Infrastructure and Nature Recovery. An overview of work undertaken by partner organisations formed an element of the discussions that ensued.

Joint Action on Climate Emergency was discussed and a number of steps identified. At the same time information was gathered from each organisation on what it was doing in response to the climate emergency.

Partners also considered the review of the Year 1 Action Plan and Year 2 recommendations and programme.

In order to provide a clear message to the public that partners are working collectively, Partners were asked to consider signing a joint statement on climate emergency as follows:

*"We the undersigned confirm that our organisation recognises the Council's area wide Climate Emergency declaration (July 2019) and as part of the duties of the Local Strategic Partnership, we are working to tackle the climate emergency and nature crisis by taking action within our own*

*organisations, with partners, customers and service users to reduce carbon emissions, adapt to the local impacts of a changing climate and to support nature recovery.”*

The signed declaration, published on the Partnerships' website, can be accessed here [South Gloucestershire Council \(ourareaourfuture.org.uk\)](https://www.ourareaourfuture.org.uk)

- **Bristol, North Somerset and South Gloucestershire (BNSSG) Clinical Commissioning Group (CCG)** – Partners were given an update on the impacts of Covid-19 on health services. The presentation included work being undertaken to reinstate services and address backlogs. A key issue raised during discussion was the ability and capability of older people to utilise technology for accessing health services such as GP appointments.
- **Economy, Education and Skills Position Statements** – The published papers were noted.
- **South Gloucestershire Care Leavers Offer** – It was reported that the Council's role is to support care leavers to reach their full potential and to enter young adulthood with the necessary skills and resilience to thrive. To this end, Partners received a presentation on South Gloucestershire's Care Leavers Local Offer which includes a Care Leavers Covenant. Partners were invited to consider how they could support the Care Leavers Local Offer by considering:
  - signing up to the care leavers covenant
  - if they would be prepared to sponsor a number of bus passes for South Gloucestershire care leavers to help achieve the council's aspiration for all care leavers to have free travel
  - opportunities for Education, Employment and Training
  - ongoing joint support to funding a peer mentoring scheme
  - the use of social value clauses in procurement contracts
  - support to help prepare young people for independence.
- **Compact Annual Report** – Partners considered the 2019/20 Annual Report and resolved:
  - i. That the Compact Implementation Group (CIG) be tasked as a sounding board for the implementation of aspects of the SG Council Plan that are particularly relevant to and dependent on collaboration and effective interaction with the VCSE.
  - ii. That the CIG be used as a means of encouraging joint action within the public sector as a whole to maximise synergies in programmes, projects and funding/commissioning of the VCSE.
  - iii. That, in the light of the practical implementation of these actions a new, refreshed Compact be developed to reflect the best of modern collaborative and respectful relationships between public sector and VCSE by mid-2022, embedding the changed culture.
- **South Gloucestershire Local Plan 2020** – Partners received a presentation which covered the following areas :
  - The long-term plan for the amount and location of new development. Where and what to protect. Policies to guide planning applications.

- Local Plan Phase 1 Issues and priorities
  - Strategy – where will the new development go?
  - Building block 1 - existing urban.
  - Building block 2 – small or large urban extensions.
  - Building Block 3 – growth around our market towns.
  - Building block 4 – villages and settlements
  - Building block 5 – large scale new settlements
  - Guiding principles.
  - Urban lifestyles
  - Creating sustainable rural villages and settlements
  - Planning policies
  - Phase 1 early drafts and consultation.
- **Post Lockdown Working Arrangements** – The Partnership reflected on the positives and negatives of remote working over the past 12 months and expressed their view on the future approach to meetings. Partners also shared the approaches being planned by their respective organisations. It was felt that whilst online meetings had been successful, hybrid meetings might be the way forward with the odd face to face meeting held to support relationship building. The October meeting should be held in person if the climate allows.

## 6.1 Engagement by Partners

Organisation	Meetings Attended	% meetings attended
Airbus	4 of 4	100%
Avon and Somerset Police	1 of 4	25%
Avon and Somerset Police and Crime Commissioner	0 of 4	0%
Avon Fire and Rescue Service	1 of 4	25%
Avon Local Councils Association	0 of 4	0%
Avon Wildlife Trust	3 of 4	75%
BNSSG Clinical Commissioning Group	3 of 4	75%
Business West	3 of 4	75%
City of Bristol College	1 of 4	25%
CVS South Gloucestershire	4 of 4	100%
Health and Wellbeing Partnership - Chair	3 of 4	75%
Labour Group Leader	3 of 4	75%
Liberal Democrat Group Leader	4 of 4	100%
Public Health	1 of 4	0%
Safe and Strong Communities Strategic Partnership – Chair	2 of 4	50%
South Gloucestershire and Stroud College	0 of 4	0%
South Gloucestershire Council – Chief Executive	4 of 4	100%
South Gloucestershire Council – Leader	4 of 4	100%
South Gloucestershire Equalities Forum	2 of 4	50%
The Care Forum	3 of 4	75%
University of the West of England	3 of 4	75%

## 6.2 Shared vision – shared values – collective action

An area of focus for the Partnership is to “*ensure resources are used wisely, become carbon neutral, prevent pollution and waste, and conserve and enhance the environment for future generations*”.

In April 2017, the Partnership agreed to share information on partner activity to **deliver the Climate Change Strategy** in the Partnership’s Annual Report. Below are some actions partners have taken:

### ***Airbus***

Airbus in the UK has committed to Net Zero Emissions for the aviation industry by 2050 in line with the Paris agreement and as part of the industry commitment agreed interim targets of 15% net carbon reduction by 2030 and 40% net carbon reduction by 2040 against the 2019 baseline.

In the 2017 Annual report Airbus said “*The Company’s 2050 Ambition covers the three following complementary directions: operating Airbus sites without impact on climate change by eliminating greenhouse gas emissions, with zero air and water emissions, zero waste to landfill and minimal natural resources consumption*”

Airbus Vision 2030 targets are as outlined in our 2019 report. As part of the UK aviation industry Airbus has committed to net Zero emissions for all UK departing flights by 2050 and at a Global level, we have committed to the ATAG Goals. Airbus is also committed to CORSIA which is a global Carbon Offsetting and Reduction Scheme for international aviation. Airbus is supporting ICAO (International Civil Aviation Organisation) in setting long term aspirational goals for 2050. Airbus CEO Guillaume Faury has stated “at Airbus, our ambition is to lead the decarbonisation of our sector and build the world’s first zero-emission airliner by 2035. We’re committed to this ambition as demonstrated by our new ZEROe aircraft concept designs. All of our aircraft will be capable of flying on 100% Sustainable Aviation Fuels by 2030.”

At a more local level, looking at Airbus’ 2030 environmental targets, Filton site remains below the 2021 target for waste, water, CO2 and (Volatile Organic Compounds) VOCs.

As part of Airbus’ continuous improvements within the company 14001 accreditation, it is exploring the options of renewable energy through POV cells for office buildings and in Filton Plant in order to lower our CO2 emissions.

A biodiversity study is planned for 2022 to investigate flora and fauna in unused areas of grassland, to further explore turning more areas to wild flower meadows to encourage bees and insects. This will involve a number of Airbus employees and volunteers. Airbus continues with the sheep and bees on the area next to the A38. The honey from the bees is annually raffled to support local charities.

As part of the onsite sustainability group, Airbus continues to work with its suppliers on sustainable packaging for production, looking into mushroom based packaging for crates and returning the crates to the supplier to be reused, thereby reducing waste.

Airbus has installed high bay and office LED lighting in buildings to reduce CO2 through electricity, as well as further rolling out of water blades for taps to reduce water consumption. Additional vehicle electric charging points have also been installed at the Airbus site in Filton.

### ***Business West***

- Business West has become a BCorp. It is the first chamber of commerce to be Carbon Neutral and has a Net Zero by 2030 target.
- It is creating a Trading To Net Zero hub to share its own journey and to provide support to other businesses.
- Business West is working with its members and network to gather intelligence on how businesses are approaching Climate Change, what resources are needed to accelerate progress.
- Business West are working with its members and network to harness their intelligence and technical expertise to accelerate regional progress.

### ***South Gloucestershire Council***

- Delivered the area wide Year 2 Climate Emergency Action Plan
- Embedded the Climate and Nature Emergency in the Council Plan
- Developed and shared with LSP partner members online Climate and Nature Emergency Action training
- Developed and shared with LSP partner members 3 climate and nature communications toolkits on No Mow May, Plastic Free July and Active Travel
- Collaborated with the UWE on the production of a communications toolkit to inform approaches to encouraging behavioural change.
- Developed the Renewable Energy Resources Assessment to inform the development of renewable energy across South Gloucestershire
- Secured funding for a domestic energy efficiency retrofit officer
- Developed the climate and nature central theme of the South Gloucestershire Business Show
- Commenced a series of workshops with commissioners and providers of council services to communicate opportunities to reduce carbon emissions and to prepare for the inevitable consequences of a changing climate
- Co commissioned with WECA partners extensive evidence to inform the development of robust planning policies to secure 'net zero energy' in new development.

## **7. Performance 2020/21**

Progress against the Sustainable Community Strategy is informed by a suite of quality of life indicators which monitor those things that make an area a good place to live. The 2021 Quality of Life report, attached at Appendix 2, measures and communicates important facts about South Gloucestershire and aims to demonstrate whether quality of life is better, worse or staying the same.

The majority of indicators have been monitored for several years making it possible to track change over time. The 2021 report shows that there has been steady performance in most areas.



Indicators that have seen a marked shift are:

**Recorded crime rate in South Gloucestershire** - In 2020/21 the overall rate of recorded crime in South Gloucestershire was 53 crimes per 1,000 residents, which represents 15,062 crimes across the year. This is a decrease of 12.8% (2,223 offences) compared to 2019/20. Nationally, the crime rate sits at 77.6 offences per 1,000 population, which represents an 11.3% decrease compared to the year before.

Looking at our rate of crime per 1,000 population compared to other areas, our rate of 53 per 1,000 is lower than the rate of 70 per 1,000 in Avon and Somerset, 59 per 1,000 in the South West region and 77.6 per 1,000 across England & Wales.

**Percentage of residents who agree the police and other public agencies are successfully dealing with antisocial behaviour and crime in their area** - The council uses the Viewpoint survey to measure the extent to which residents agree that police and other public services are successfully dealing with anti-social behaviour and crime in their area. In February 2021, 46% of the survey respondents agreed that police and other public services are successfully dealing with anti-social behaviour and crime in their local area. This is higher than last year's figure – 39%. At the same time, the number of respondents who disagree with this statement has increased from 21% in 2020 to 26% in 2021.

**Total homes completed** – In 2020/21, 1,650 new homes were recorded as completed across South Gloucestershire; the highest figure since the Core Strategy started in 2006 and also since South Gloucestershire Council came into being in 1996.

**Number of affordable homes delivered** – 403 affordable homes were delivered in South Gloucestershire which was a high level of delivery considering the substantial delays which arose as a result of the lockdown of building sites which occurred during the Covid-19 pandemic.

**Number of households accepted by the council as homeless** – In 2020/21 total full duties accepted declined to around 40% of the previous year (122). Factors influencing this include a marked reduction in family homelessness and for those who did present, measures taken under emergency powers to adjust rehousing resulting in early relief of homelessness. Single homelessness increased significantly, though assistance was delivered under emergency powers rather than statutory homelessness.

**Number of households in temporary accommodation** – 41 households in temporary accommodation is the figure given is a snapshot of occupancy at 31/3/21 and shows a reduction in use compared with the previous year (83). The use of statutory temporary accommodation during the year reduced as family homelessness declined, although the use of emergency accommodation for single people under different powers increased and is not included in this figure.

**Bus patronage** – 3,455,634 passengers boarded registered bus services in South Gloucestershire in 2020/21. This compares to 10,088,584 in 2019/20. Demand for bus services reduced significantly in the first quarter of the year but by the end of the year demand had recovered to 42% of previous levels. Reduction in demand is mainly due to the impact of the Covid-19 pandemic and is in line with reductions across England.

**Number of people killed or injured on roads in South Gloucestershire** - In 2020, the number of people killed or seriously injured on roads within South Gloucestershire was 49 (made up of 2 fatalities and 47 serious injuries), which is an increase on the previous year's figure of 42 (made up of 6 fatalities and 36 serious injuries).

The total number of road casualties in 2020 (i.e., people slightly injured, as well as those killed or seriously injured) was 416, which is a considerable reduction to the 2019 figure of 583. It should be noted that the total number of casualties was affected by a significant reduction in traffic levels due to travel restrictions enforced to control the spread of Covid-19.

**CO2 emissions in South Gloucestershire** - Each year the Department of Business, Energy and Industrial Strategy (BEIS) provide a breakdown of Carbon Dioxide (CO2) emissions by local authority area (published 2 years in arrears) and this is used to measure progress against the aim of South Gloucestershire becoming carbon neutral by 2030. The Council reports the data as a percentage reduction from the 1990 baseline emissions figure of 2,073.3 kilo tonnes (kt) of Carbon Dioxide (CO2). In 2019 (the most recently available data), carbon dioxide emissions totalled 1137.4 kt CO2 which is 45% lower than in 1990.

**Quantity of household waste collected and method of disposal** – In 2020/21, 125,971 tonnes of waste were produced by households in South Gloucestershire, which is an increase of 9.4% on the previous years figure (115,190 tonnes). This is a direct result of the impacts of the Covid-19 pandemic on people's health, freedoms, behaviours and changed working arrangements throughout the period.

In 2020/21, 58.5% of waste was recycled, a slight decrease of 0.6% on the previous year (59.1%) but is regarded as a major achievement given the impacts of Covid-19 on society as a whole and exceeding the 50% 2020 Government target.

**Qualifications of working age residents** - In 2020, 44.7% of people aged 16-64 living in South Gloucestershire were educated to NVQ level 4 or above (HND, degree, higher degree level qualifications or equivalent), which represents an increase on the figure for 2019 (38.8%). The South Gloucestershire figure for this level of qualification remains lower than the sub-regional (West of England) but higher than the national (England) averages (48.2% and 42.8%).

**Alcohol specific hospital admissions** - Alcohol specific admissions are an indicator of the level of alcohol misuse and the effectiveness of services to prevent admissions and readmission to hospital. Figures include both emergency and planned admissions so show the total burden on the hospital system that alcohol specific conditions cause.

The rate of admissions has significantly increased over the last two years (686 in 2018/19 and 838 in 2019/20). This is significantly higher than rates regionally and nationally.

## 8. 2020/21 Strategic Partnerships' Annual Reports

### 8.1 Safer and Stronger Communities Strategic Partnership 2020/21

Major topics considered by the Strategic Partnership 2020/21

An agreed **Delivery Plan** had laid out the Strategic Partnership's targets for its priority areas in 2020/21, and the Strategic Partnership maintained a focus on the achievement of these through the year.

A special meeting to consider the report into a **Domestic Homicide Review** was held on 28 August 2020.

Progress of the **Domestic Abuse Bill**, and its implications for South Gloucestershire were considered at all business meetings of the Strategic Partnership in 2020/21. In addition, the pattern of Domestic Abuse during Covid-19 lockdowns, and the results of work to address Domestic Violence funded by the Strategic Partnership through the **Police and Crime Grant** were explored in October 2020.

Work to address Serious Violence through the **Violence Reduction Unit** was considered in October 2020. The Strategic Partnership found that nationally, since 2014, serious violent crime has been increasing. Avon and Somerset had been recognised as one of 18 Constabulary areas that had seen a significant increase in serious violent crime, and so had secured national funding to address this.

The approach implemented locally is a Hub and Spoke model with separate Violence Reduction Units established in each local authority area to coordinate a partnership response to serious violent crime.

Following an initial **Problem Profile** a Strategy had been agreed and implemented with an action plan in place. The area of focus is the 10-18yr age group, with a particular emphasis on closing the gap between data and community intelligence to address the home grown drugs market, while also taking account of cross border influences.

On 9 October 2020 the Strategic Partnership reviewed and commented on initial development in three key strategies - **South Gloucestershire Council's Council Plan 2020-2024, the Health and Wellbeing Strategy, and the Council Drugs Strategy 2020-2025.**

In March 2021 the Strategic Partnership welcomed a presentation from **Gamcare** on gambling related harm, noting in particular how this affects individuals and communities, as well as its role in drawing people into crime.

At the March meeting the Strategic Partnership also received a presentation on the effectiveness of the **Youth Alcohol and Drug Diversion Disposal programme** funded through the Police and Crime Grant.

The annual **Strategic Assessment of Crime and Disorder** was presented in March 2021. The period covered by the assessment was changed from the financial years used previously to cover the calendar year of 2020. This enabled the impact of Covid-19 related lockdowns on crime patterns to be taken into account.

The Safer and Stronger Communities' Performance Report for 2020/21 can be accessed here

[Report Format - Decisions of Chief Officer in Consultation with Executive Councillor \(southglos.gov.uk\)](https://www.southglos.gov.uk)

## **8.2 Extract from the Health and Wellbeing Board's annual report 2020/21.**

### **Board Highlights**

Board meeting, 25 June 2020

**Joint Health & Wellbeing Strategy (JHWS)** - The Board reviewed the JHWS 2019-20 Action Plan and noted that some work was being fast tracked because of Covid-19 and the need to reduce inequalities. The Board was informed that whilst it had its own responsibilities it was part of a broader system and that there was an opportunity to join up work streams.

**Outbreak Management Plan** - The Outbreak Management Plan was presented to the Board as an information item. It was explained that considerations for partners included: preparing for local responses to surveillance data; data integration/flow; co-ordinated working on operational aspects; impact on patients/staff, communities and place; cross border working; locality role in working with public health on outbreaks.

Board meeting, 21 September 2020

**Joint Health & Wellbeing Strategy and Inequalities Strategy Next Steps** - This item built on the discussion at the previous Board meeting. Members received a presentation on the development of the Inequalities Strategy and how it was relevant to the refresh of the JHWS. It was agreed that a Task and Finish Group would be established to develop the JHWS.

**Quarterly Local Outbreak Management Plan / Health Protection Update** - The Board received a verbal update on local outbreak management work, which included latest case numbers and rates, testing, proactive work with schools, care homes and businesses, and mapping of high risk communities to better understand community transmission.

**South Gloucestershire Place-Based Outcomes Framework** - The Board noted the development of a South Gloucestershire Outcomes Framework, which was being developed in tandem with the new JHWS and would also link into a new overarching Outcomes Framework for the wider Bristol, North Somerset and South Gloucestershire Integrated Care System.

**Alcohol Strategy and Action Plan** - The Board approved the draft South Gloucestershire Alcohol Strategy 2020-25 for launch during Alcohol Awareness Week in November 2020. It was noted that the strategy culminated from a needs assessment and engagement exercise that took place pre-Covid, therefore, the impacts of Covid would be considered in the next phase of action planning.

**Relationships and Sexual Health Strategy** - The Board approved the draft South Gloucestershire Relationships and Sexual Health Strategy 2020-25 and the development of a Sexual Health Governance Partnership Board to monitor progress.

**Care Home Support Plan** - The Board received a presentation on the Department of Health and Social Care's Covid-19 care home support package, which included funding for infection prevention and control, stepping up clinical support, comprehensive testing, support with workforce issues, building scientific understanding and sharing best practice across the sector, and oversight and compliance

Board meeting, 14 December 2020

**Joint Health & Wellbeing Strategy (JHWS) Next Steps** - The Board received an update on the Task & Finish Group's work to develop the new JHWS and Action Plan.

**South Gloucestershire Drugs Strategy 2020-25** - The Board approved the draft South Gloucestershire Drugs Strategy 2020-25.

**Quarterly Local Outbreak Management Plan / Health Protection Update** - The Board received an update on local outbreak management work, which included the latest publicly available dashboard on Covid-19 cases and rates in South Gloucestershire; headline rates for the South West and England; the establishment of a local contact tracing service; a rapid lateral flow testing pilot in a South Gloucestershire college; community engagement work with local 'trusted voices'; an update on vaccination roll out; and planning for the impact of the relaxation of restrictions over Christmas and what Covid-19 tier South Gloucestershire was going to be placed in.

**Relationships and Sexual Health Strategy** - Further to the presentation to the September Board meeting and the subsequent public consultation, members received the updated Relationships and Sexual Health Strategy 2020-25 for sign off.

**Warm and Well – Affordable Warmth** - Board members were informed of South Gloucestershire Council's partnership with the Severn Wye Energy Agency to deliver Warm and Well, a free energy advice line to the general public, which also delivered other short term projects that provided energy efficiency improvements in the home. Health issues such as chest conditions could be exacerbated by cold, damp homes, therefore, the key message to Board members was to promote the scheme with their service users, customers and partners. In addition, the Avon Fire and Rescue Board member reported that it was involved in 'Safe and Well' scheme, which focused on slips, trips, falls, dementia and social isolation as well as winter warmth, and it would be helpful to link up the two schemes in terms of signposting.

Board 23 March 2021

**Joint Health and Wellbeing Strategy (JHWS): Overall Review and Progress** - The Board received an update on progress with the four collective actions within the existing JHWS and how the new strategy was developing.

**Healthier Together Integrated Care System (ICS) Population Health Outcomes Framework** - The Board received an update on the development of the Healthier Together (Bristol, North Somerset and South Gloucestershire) ICS Population Health Outcomes Framework and considered opportunities to make links with the refresh of the South Gloucestershire Joint Health and Wellbeing Strategy.

The Board was informed that the advent of the ICS provided an opportunity to focus much more on population health and wellbeing rather than service-based activity and the Board would have a role in providing oversight of the local population and receiving updates from the South Gloucestershire ICP.

The population outcomes framework was one of the key documents, setting the vision for the ICS development plan, and was a tool for linking desired outcomes to activities on the ground, and needed to evidence the journey from operational activity to improved population health.

**Quarterly Local Outbreak Management Plan / Health Protection update** - The Director of Public Health provided an update on local outbreak management and referred the Board to the recent health protection update report. The Board was advised that the outbreak management plan had been refreshed for 2021, highlighting five new priorities for the coming months:

- Local testing\*
- Local contact tracing\*
- Vaccination
- Ongoing community engagement and insights
- Enduring transmission and living with Covid

\*Linked to the national Test and Trace service

**Learning Difficulties Partnership Board Annual Report.**- The Board received the Learning Difficulties (LD) Partnership Board's Annual Report for 2019.

**Suicide Prevention Strategy 2019-21 and Action Plan** - The Board received a presentation on the progress of the South Gloucestershire Suicide Prevention Strategy Implementation Group's work and was asked to endorse the promotion of Zero Suicide training across South Gloucestershire and the wider Bristol North Somerset & South Gloucestershire Clinical Commissioning Group area.

## 9. Benefits of Partnership Working

The following partners have expressed the benefits to their organisation of working in partnership during the year:

*"The work of the Partnership has been invaluable in what has been a challenging year for everyone. Being able to share ideas, best practice and work collaboratively has been extremely important. Airbus is proud to be a member of and contribute to the Partnership."*

Airbus

*"-Listening Forum – a great way to convene partners to listen and understand any issues fellow organisations may have.*

*- Opportunity for collaboration – to understand other projects that partners are working to ascertain whether there is scope to partner/lend resource.*

*- Diversity – essential to understand others' perspectives, the partnership allows for this.*

*- Knowledge Sharing – to report back to the partnership what we are seeing/hearing from local businesses."*

## 10. Resources

Each member is a resource and provides the Partnership and its work with an invaluable contribution through their time, expertise and knowledge of their sector.

The Council's Strategy and Innovation took over oversight and co-ordination of the work of the Partnership in January 2021; the Chief Officers' Group continues to be managed by the Chief Executive's office.

South Gloucestershire Council's Democratic Services section undertake the formal committee administrative duties for the Partnership.

## 11. Looking Forward to 2021/22

The Partnership maintains a Forward Plan, which sets areas of work. Partners have raised the following areas of consideration looking to the future:

- Resourcing work
- Businesses, particularly SMEs will need support if they are to decarbonise at the pace needed to address the climate crisis (Business West)

Partners must also respond to the highly rated risks as set out in the 2021/22 risk register:

- Risk 1 - Partners have an unclear vision of what they want to achieve for residents within South Gloucestershire
- Risk 3 - Partnership working is not well co-ordinated with little evidence of it making a difference. (NEW)
- Risk 4 - Sustainable Community Strategy priorities and outcomes not met. (NEW)
- Risk 7 - Partners' non-allocation or withdrawal of resources
- Risk 8 - Organisational change in key agencies impacts adversely on performance
- Risk 10 - Partners are not committed to partnership meetings

## 12. Risk Register

Managing risk is an important element of good performance and is written into the Partnership's terms of reference. Reviewed annually, the 2021/22 Risk Register for the Partnership is attached at Appendix 3.

Changes relate to:

- Risk 3: Partnership working is not well co-ordinated with little evidence of it making a difference. The score has increased from 3 to 9. The increased score is mainly due to the apparent reduction in attendance and engagement on occasion. The refresh of the Sustainable Community Strategy, improved communications and review of the Partnership itself should mitigate this risk.
- Risk 4: Sustainable Community Strategy priorities and outcomes not met. The score has increased from 3 to 9. The refresh of the Sustainable Community is underway;

the completed document should mitigate this risk by being more relevant, reflecting current circumstances and clearly articulating joint areas of focus going forward.



